



November 4, 2015,
Ms. Amanda Miller
610 S. Industrial Blvd
Suite 230
Eules, TX 76040

Re: Side Letter N and Section 8.6.a.b.
AFA Grievance Number: 22-99-02-57-15

Dear Amanda:

A hearing was held regarding the above referenced grievance on August 28th, 2015. A discussion was held with company members of the JPBSC. Sideletter N and provisions in 8.6.a.b. were reviewed. The importance of joint communications and acceptance of AFA input was stressed. Company committee members have committed to enhance communications with AFA committee members. If you have any further questions, please let me know.

Sincerely,

A handwritten signature in cursive script that reads "Linda".

Linda Kunz
Vice President Flight Service

cc: Matt Bartle
John Morse
Renaë Clemens